Subject Company: Meda AB



Legal Matters

FORWARD LOOKING STATEMENT

to be filed with the Swedish Financial Supervisory Authority ("SFSA"), the Registration Statement on Form S-4 to be filed with the SEC and the EU Prospectus to be challenges, risks, and costs in identifying, acquiring, and integrating complementary or strategic acquisitions of other companies, products or assets and in relationships; the impact of competition; changes in the economic and financial conditions of the businesses of Mylan, Meda or the combined company; the inherent anticipated benefits of the Proposed Transaction; the ability to meet expectations regarding the accounting and tax treatments of the EPD Transaction and the including as to the timing of the Proposed Transaction, uncertainties as to whether Mylan will be able to complete the Proposed Transaction, the possibility that other expectations and targets for future periods. These may often be identified by the use of words such as "will", "may", "could", "should", "would", "project acquisition of Meda AB (publ.) ("Meda") by Mylan N.V. ("Mylan" or the "Company") (the "Proposed Transaction"), Mylan's related public offer to the shareholders of changes after the date of this communication, except as required by law SEC website at www.sec.gov, and Mylan strongly encourages you to do so. Mylan undertakes no obligation to update any statements herein for revisions or filed with the Netherlands Authority for the Financial Markets ("AFM") or another competent EU authority. You can access Mylan's filings with the SEC through the the United States of America ("GAAP") and related standards or on an adjusted basis. For more detailed information on the risks and uncertainties associated with used in the preparation of financial statements, and the providing of estimates of financial measures, in accordance with accounting principles generally accepted in achieving anticipated synergies; uncertainties and matters beyond the control of management, and inherent uncertainties involved in the estimates and judgments changes in customer and supplier relationships and customer purchasing patterns; the ability to attract and retain key personnel; changes in third-party financial condition, results of operations and/or cash flows; the ability to protect intellectual property and preserve intellectual property rights; the effect of any EpiPen® Auto-Injector, to meet anticipated demand; the scope, timing, and outcome of any ongoing legal proceedings and the impact of any such proceedings on trials and Mylan's ability to execute on new product opportunities; any changes in or difficulties with our inventory of, and our ability to manufacture and distribute resolved by the courts (i.e., an "at-risk launch"); any regulatory, legal, or other impediments to Mylan's ability to bring new products to market; success of clinical manufacture, market, and/or sell products, directly or through third parties, notwithstanding the fact that allegations of patent infringement(s) have not been finally performance and results; the capacity to bring new products to market, including but not limited to where Mylan uses its business judgment and decides to possibility that Mylan may be unable to achieve expected synergies and operating efficiencies in connection with the EPD Transaction and the Proposed expected following the EPD Transaction and the Proposed Transaction; the retention of certain key employees of the EPD Business and Meda being difficult; the business disruption (including, without limitation, difficulties in maintaining relationships with employees, customers, clients, or suppliers) being greater than U.S. and abroad; the integration of the EPD Business and Meda being more difficult, time-consuming, or costly than expected; operating costs, customer loss and Proposed Transaction; changes in relevant tax and other laws, including but not limited to changes in healthcare and pharmaceutical laws and regulations in the obtain regulatory approvals for the Proposed Transaction or be required, as a condition to obtaining regulatory approvals, to accept conditions that could reduce the competing offers will be made, the possibility that certain conditions to the completion of the Offer will not be satisfied, and the possibility that Mylan will be unable to looking statements. Factors that could cause or contribute to such differences include, but are not limited to: uncertainties related to the Proposed Transaction forward-looking statements inherently involve risks and uncertainties, actual future results may differ materially from those expressed or implied by such forward company's future operations, anticipated business levels, future earnings, planned activities, anticipated growth, market opportunities, strategies, competition, and Transaction, future opportunities for Mylan, Meda, or the combined company and products and any other statements regarding Mylan's, Meda's or the combined non-U.S. developed markets specialty and branded generics business (the "EPD Business"), the benefits and synergies of the EPD Transaction and the Proposed Meda to acquire all of the outstanding shares of Meda (the "Offer"), Mylan's acquisition (the "EPD Transaction") of Mylan Inc. and Abbott Laboratories' ("Abbott") Mylan's business activities, see the risks described in Mylan's Annual Report on Form 10-K for the year ended December 31, 2015 and its other filings with the believe", "anticipate", "expect", "plan", "estimate", "forecast", "potential", "intend", "continue", "target" and variations of these words or comparable words. Because Fransaction within the expected time-frames or at all and to successfully integrate the EPD Business and Meda; expected or targeted future financial and operating curities and Exchange Commission ("SEC"). These risks and uncertainties also include those risks and uncertainties that will be discussed in the offer document



Legal Matters (cont'd)

ADDITIONAL INFORMATION

communication will be available free of charge at the following website: medatransaction.mylan.com. other competent EU authority that are required to be mailed to Meda shareholders will also be mailed to such shareholders. A copy of this medatransaction.mylan.com or, to the extent filed with the AFM, through the website maintained by the AFM at www.afm.nl, or by directing a referred to in Section 5:20 of the Dutch Financial Supervision Act (Wet op het financieel toezicht). INVESTORS AND SECURITYHOLDERS substitute for such documents or for any other document that Mylan may file with the SFSA, the SEC, the AFM or any other competent EU request to Mylan at 724.514.1813 or investor.relations@mylan.com. Any materials filed by Mylan with the SFSA, the SEC, the AFM or any authority in connection with the Offer. This communication contains advertising materials (reclame-uitingen) in connection with the Offer as expects to file an EU Prospectus with the AFM or another competent EU authority. This communication is not intended to be, and is not, a Mylan expects to file certain materials with the SEC, including, among other materials, a Registration Statement on Form S-4. Mylan also In connection with the Offer, an offer document will be filed with the SFSA and published by Mylan upon approval by the SFSA. In addition Such documents will be available free of charge through the website maintained by the SEC at www.sec.gov, on Mylan's website at INVESTMENT DECISION BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT MYLAN, MEDA AND THE OFFER EU AUTHORITY CAREFULLY AND IN THEIR ENTIRETY (IF AND WHEN THEY BECOME AVAILABLE) BEFORE MAKING AN OF MEDA ARE URGED TO READ ANY DOCUMENTS FILED WITH THE SFSA, THE SEC AND THE AFM OR ANY OTHER COMPETENT

FURTHER INFORMATION

Rules), Dutch law and U.S. law The Offer is not being made to persons whose participation in the Offer requires that an additional offer document be prepared or registration effected or that any other measures be taken in addition to those required under Swedish law (including the Swedish Takeover

or sent in, into or from any such jurisdiction. Therefore, persons who receive this communication (including, without limitation, nominees, of such jurisdictions. Accordingly, copies of this communication are not being, and must not be, mailed or otherwise forwarded, distributed applicable restrictions or requirements. Any failure to do so may constitute a violation of the securities laws of any such jurisdiction. To the trustees and custodians) and are subject to the laws of any such jurisdiction will need to inform themselves about, and observe, any The distribution of this communication and any related Offer documentation in certain jurisdictions may be restricted or affected by the laws fullest extent permitted by applicable law, Mylan disclaims any responsibility or liability for the violations of any such restrictions by any

measures in addition to those required under Swedish law (including the Swedish Takeover Rules), Dutch law and U.S. law acceptance of any tender of shares would contravene applicable laws or regulations or require further offer documents, filings or other accepted from or on behalf of holders in, any jurisdiction in which the making of the Offer, the distribution of this communication or the The Offer is not being made, and this communication may not be distributed, directly or indirectly, in or into, nor will any tender of shares be

The acceptance period for the Offer for shares of Meda described in this communication has not commenced



Legal Matters (cont'd)

NON-GAAP FINANCIAL MEASURES

the measures of financial performance prepared in accordance with GAAP change in net sales assuming that foreign currency exchange rates had not changed between the prior and current period. The measures and the reconciliations of the non-GAAP measures to their most directly comparable GAAP measures set forth below, and most directly comparable GAAP financial measures. Investors and other readers are encouraged to review the related GAAP financial comparisons presented as constant currency rates reflect comparative local currency sales at the prior year's foreign exchange rates. We pursuant to our debt agreements is appropriate to provide additional information to investors to demonstrate the Company's ability to with GAAP. In addition, the Company believes that including EBITDA and supplemental adjustments applied in presenting adjusted EBITDA adjusted EBITDA, adjusted net earnings, adjusted operating cash flow, adjusted EBITDA margin, and adjusted effective tax rate, are diluted EPS"), adjusted free cash flow, adjusted third party net sales, constant currency adjusted total revenues, constant currency adjusted investors and other readers should consider non-GAAP measures only as supplements to, not as substitutes for or as superior measures to, December 31, 2015 and 2014. Also, set forth in the Appendix, Mylan has provided reconciliations of its non-GAAP financial measures to the the Appendix compares third party net sales and, as applicable, adjusted third party net sales on an actual and constant currency basis for presentation also provides useful information to investors for the same reason. The "Summary of Adjusted Revenues by Segment" table in routinely evaluate our third party net sales performance at constant currency so that sales results can be viewed without the impact o revenues, adjusted total revenues, third party net sales, and adjusted third party net sales. This measure provides information on the to incur additional indebtedness. We also report sales performance using the non-GAAP financial measure of "constant currency" total comply with financial debt covenants (which are calculated using a measure similar to adjusted EBITDA) and assess the Company's ability future operations) would be difficult if the disclosure of its financial results were limited to financial measures prepared only in accordance to acquisitions, Mylan believes that an evaluation of its ongoing operations (and comparisons of its current operations with historical and presented in order to supplement investors' and other readers' understanding and assessment of the Company's financial performance. third party net sales, adjusted gross margin, adjusted R&D as % of adjusted total revenue, adjusted SG&A as % of adjusted total revenue This communication includes the presentation and discussion of certain financial information that differs from what is reported under GAAP foreign currency exchange rates, thereby facilitating a period-to-period comparison of our operational activities, and we believe that this Management uses these measures internally for forecasting, budgeting and measuring its operating performance. In addition, primarily due These non-GAAP financial measures, including, but not limited to, adjusted total revenues, adjusted diluted earnings per share ("adjusted ach reportable segment and the geographic regions within the Generics segment for the three months ended and year ended

TRADEMARK DISCLAIMER

display of other parties' trademarks, trade names, product names or logos is not intended to imply, and should not be construed to imply, a All other trademarks, trade names, product names and logos contained herein are the property of their respective owners. The use or trademarks or trade dress of Mylan or such affiliate in the United States and/or other countries. Meda is a registered trademark of Meda AB All trademarks, trade names, product names, graphics and logos of Mylan or any of its affiliates contained herein are trademarks, registered relationship with or endorsement or sponsorship of Mylan by such other party



Agenda

- 1 Mylan Fundamentals / 2015 Highlights
- 2 Meda Transaction3 2016 Financial Guidance



At Mylan,

we are committed to setting new standards in healthcare

access to high quality medicine, we: Working together around the world to provide 7 billion people

- Innovate to satisfy unmet needs
- Make reliability and service excellence a habit
- Do what's right, not what's easy
- Impact the future through passionate global leadership



Mylan: Long Standing Strategy & Track Record of Success

Differentiated, large-scale global operating platform High quality, vertically-integrated manufacturing platform

More than 1,400 marketed products to customers in ~165 countries and territories One of the industry's broadest product portfolios

Billions of anticipated spend fueling an extensive technology platform Significant investment in future growth drivers

Value-creating business development, ensuring future financial flexibility Acquisitions and partnerships driving synergistic growth with existing core operations

26% adjusted diluted EPS CAGR 2008-2016* and strong focus on optimal capital allocation Track record of execution driving exceptional shareholder return

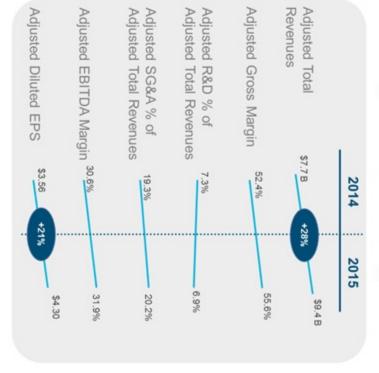


^{*2016} adjusted diluted EPS represents the midpoint of Mylan's 2016 adjusted diluted EPS guidance range. Adjusted diluted EPS is a non-GAAP financial measure. See Appendix for reconciliation of adjusted diluted EPS to the most directly comparable GAAP measure.

2015 Highlights

- Mylan delivered exceptional 2015 performance while executing against our long-term growth drivers
- 28% year-over-year constant currency adjusted total revenues growth
- Actual adjusted total revenues absorbed foreign exchange headwinds of \$0.4 billion
- 21% year-over-year adjusted diluted EPS growth despite foreign exchange headwinds of \$0.11 per share
- 107% year-over-year adjusted free cash flow growth
- Closed the acquisition of Abbott's non-U.S. developed markets specialty and branded generics business, surpassing growth expectations and yielding a stable, cash-generative business
- Closed the acquisition of certain women's healthcare businesses from Famy Care Limited, creating a leading women's healthcare franchise
- Further strengthened our EpiPen® Auto-Injector franchise and continued our efforts to expand access and awareness to anaphylaxis market

Year-Over-Year Operational Leverage









Mylan + Meda: Strategic Rationale

Significantly Strengthens and Diversifies Commercial Presence

- Further diversifies and de-risks Mylan's global portfolio mix by strengthening branded platform, and creates ~\$1 billion business in attractive OTC market
- Establishes leadership across all commercial channels in Europe; strengthens emerging markets U.S. specialty business; and provides exciting platform for growth in new
- Complements and optimizes infrastructure from Abbott EPD transaction

Enhances Critical Mass in Key Therapeutic Areas

- Enhances therapeutic presence in all regions to create a leader in allergy and respiratory and critical mass in dermatology and pain
- Cross-fertilization opportunities of combined product portfolic
- Helps maximize future Mylan launches

Financially Compelling Transaction

- Enhances size and scale with 2015 combined revenues of ~\$11.8 billion1 and adjusted EBITDA of ~\$3.8 billion
- Represents a multiple of 12.9x 2015 adjusted EBITDA and 8.9x 2015 adjusted **EBITDA** with synergies
- Substantial synergy opportunity, with ~\$350 million of annual pre-tax operational synergies expected by year four after closing
- Expected to be immediately accretive to Mylan adjusted earnings, with accretion increasing significantly after first full year (2017) as synergies are realized
- Creates opportunity to achieve \$0.35-\$0.40 adjusted diluted EPS accretion in 2017 and to accelerate achievement of previously stated \$6.00 adjusted diluted EPS target to 2017 vs 2018²

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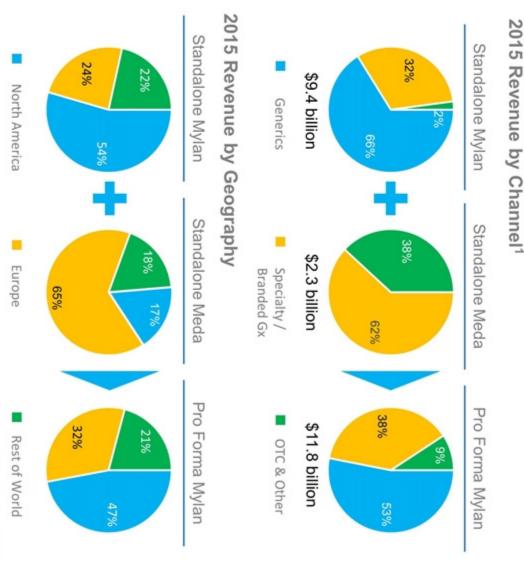
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derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda) Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance. SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures

Further Diversifies and Strengthens Mylan's Business

- generic and OTC products portfolio of >2,000 branded an attractive and diverse Combined company will have
- areas existing and new therapeutic Expands Mylan's branded portfolio in all regions in
- \$1 billion combined business at attractive OTC market, creating Provides strong position into
- new emerging markets footprint and provides entry into Further diversifies and balances Mylan's geographic



Standalone Meda and pro forma Mylan revenues based on exchange rate of SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda)

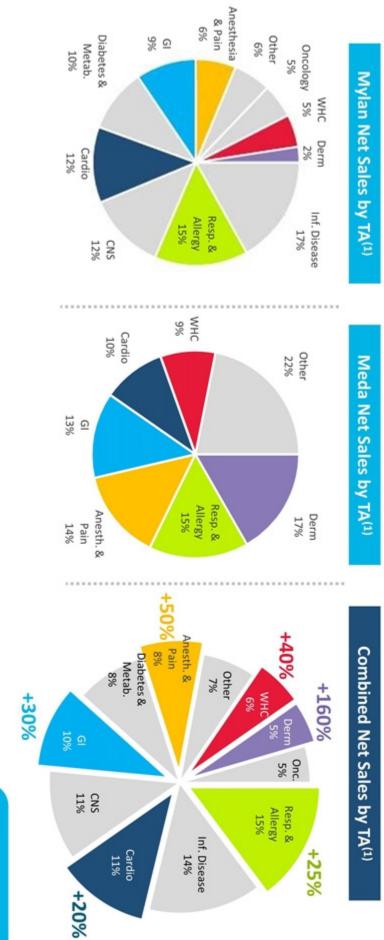
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Enhances Critical Mass in Key Franchises

- Nearly 50% of Meda's revenues derive from Allergy/Respiratory, Dermatology and Pain products, which are highly complementary to Mylan
- Mylan expects that the combined company will have approximately six \$1 billion therapeutic franchises at close, including Respiratory & Allergy, GI, Cardio, CNS, Diabetes & Metabolic and Infectious Disease
- Women's Health Meda also significantly enhances Mylan's presence in other areas such as Dermatology, Pain, and



⁽¹⁾ Percentages in therapeutic area breakout based on Q1-Q3 2015 actual product net sales.



Creates Attractive Portfolios of Rx, Gx and OTC Products

- Attractive portfolios across therapeutic categories offering greater opportunities to maximize combined portfolio and drive growth
- Well-positioned for future high-value launches, e.g. generic Advair, Revefencin, biosimilars
- Combined business will be fueled by Mylan commitment to R&D and portfolio expansion

Astelin Spray (azelastine HO) wmg Novel ICS/LABA/LAMA DPI Astepro 0.15% DYMISTA Sirdupla Aerospan Gx Fluticasone MDI Hokunalin Allergy/Respiratory KLACID: INFLUVAC Novolizer EPIPEN' Gx Advair® DPI Perforomist Revefenacin QuitX' Sotirimod Amnesteem **BETADINE®** Aldara Acnatac AVITA 209 ELIDEL® Dermatology Gx Acyclovir ointment Gx Benzaclin Zyclara (miquimod) Cream 375% **EndWarts** DONA Pain (remifentanil HCD) Ultiva / BRUFEN® FROBEN Dalsy Lamaline





Creates ~\$1 Billion Global OTC Business

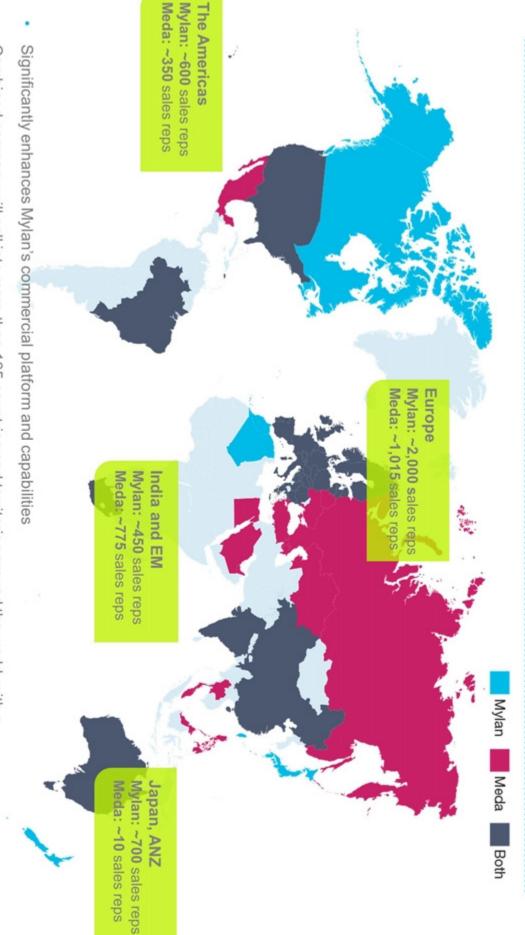
- Established OTC presence in Europe, and platform for growth in the U.S. and emerging markets
- Well-established and differentiated brands including:



- Meda portfolio is exclusively branded OTC; no private label
- Opportunities to leverage portfolio and expertise in new markets, and accelerate growth through marketing and line extensions
- Strong platform for future business development and M&A in OTC space



Provides Mylan with Expansion into 16 New Countries



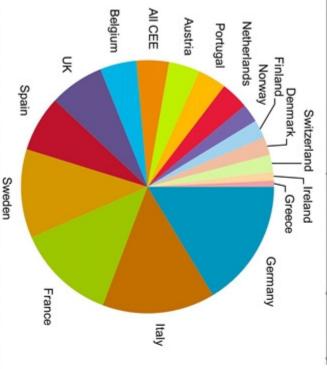
- direct commercial presence in ~60 markets and combined salesforce of ~5,900 Combined company will sell into more than 165 countries and territories around the world, with a
- emerging markets Opportunity to optimize infrastructure to accelerate growth, particularly EPD business and



Creates European Leader, Leveraging Respective Strengths

- ~\$3.8 billion¹ in 2015 pro forma revenues from Europe
- Builds on EPD asset to create stronger platform that can maximize market opportunities and weather inherent market challenges
- Consolidates EpiPen® Auto-Injector and provides greater opportunities to build brand
- and institutions Combined sales force of ~3,000 reaching physicians, retail/pharmacy,
- Combined portfolio of marketed products across Rx, Gx, OTC

Meda Stand-Alone Europe 2015 Sales by Country



All CEE	Switzerland/Austria	Greece	Portugal	Nordics	Benelux	Spain	UK & Ireland	Germany	Italy	France	Total Europe	Top Existing Mylan Market
+25%	+60%	+35%	+120%	+440%	+75%	+70%	+60%	+185%	+55%	+25%	+60%	Increase in Pro Forma 2015A Sales vs. Standalone

derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda) SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures This document contains confidential and proprietary information of Mylan N.V.. Unauthorized use, duplication, dissemination or disclosure to third parties is strictly prohibited. @ 2015



Accelerates Growth in Emerging Markets and Establishes Presence in Attractive New Markets

- ~\$1.5 billion¹ in 2015 pro forma revenues from emerging markets
- Provides Mylan entry to China, Russia, Southeast Asia, Turkey, Mexico and parts of Middle East
- Meda has strong history in China; business est. in 1994 and operating as owned affiliate since 2011
- Provides established salesforce in key markets, including China, Russia, Turkey, etc
- Key Meda emerging markets brands include:



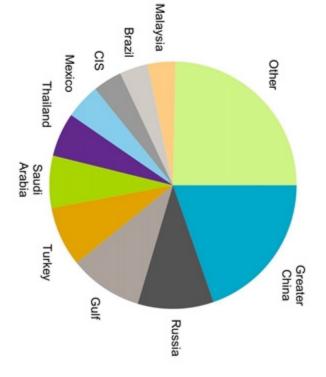
DYMISTA





- Potential to add Mylan differentiated generics portfolio to Meda business for accelerated growth
- Mylan brings strong EM presence in Infectious Disease, Biologics, Insulins, Women's Health

Meda Stand-Alone 2015 Emerging Markets Sales by Key Countries



³ 17 SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda) This document contains confidential and proprietary information of Mylan N.V.. Unauthorized use, duplication, dissemination or disclosure to third parties is strictly prohibited. @ 2015



Financially Compelling Transaction

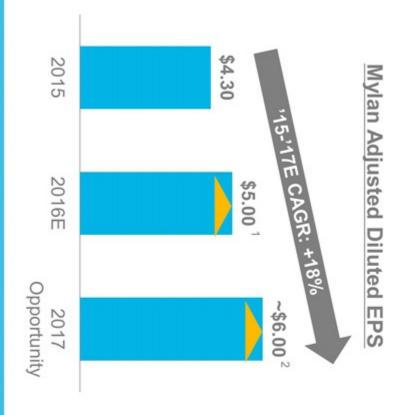
- Combined 2015 revenues of approximately \$11.8 billion¹ and adjusted EBITDA of \$3.8 billion¹
- Expected to be immediately accretive to Mylan adjusted earnings, with accretion increasing significantly after first full year (2017) as synergies are realized.
- Creates opportunity to achieve \$0.35-\$0.40 adjusted diluted EPS accretion in 2017 and 2017 vs 2018² to accelerate achievement of previously stated \$6.00 adjusted diluted EPS target to
- Substantially increases free cash flow
- Accelerates long-term EBITDA and earnings growth
- Enhances EBITDA margin profile
- ~\$350 million in annual pre-tax operational synergies expected by year four
- Offers substantial benefits to stakeholders of both companies



3 (2)

SEK = 0.118 USD; Combined company figures represent an aggregation of Mylan figures derived from US GAAP financial information and Meda figures derived from EU IFRS financial information and do not reflect pro forma adjustments (including no elimination of transactions between Mylan and Meda). Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance.

Delivers Immediate and Significant Accretion to Shareholders



\$6.00 in adjusted diluted EPS target to 2017 vs. 2018² Creates opportunity to accelerate achievement of

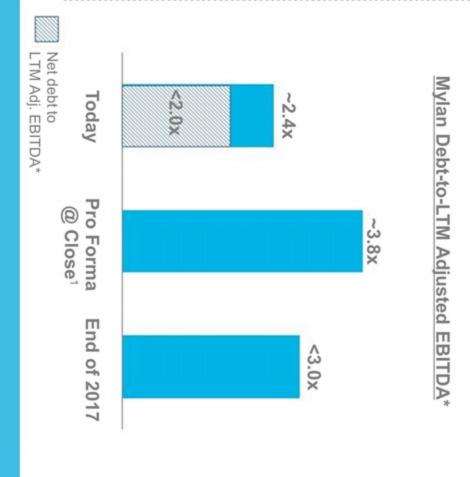
Adjusted diluted EPS is a non-GAAP financial measure. 2016 figure represents the midpoint of 2016 guidance range. See Appendix for reconciliation of 2015 and 2016E adjusted diluted EPS to the most directly comparable GAAP measure.

Midpoint of 2016 guidance range
 Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance.



Strong Financial Profile Post Completion

- Pro forma leverage at close is expected to be approximately 3.8x debt-to-adjusted EBITDA
- Significant free cash flows generated by the combined company will allow for rapid deleveraging
- Highly leverageable infrastructure
- Competitive global tax structure
- Able to utilize and build upon advantaged platform provided by successful EPD transaction



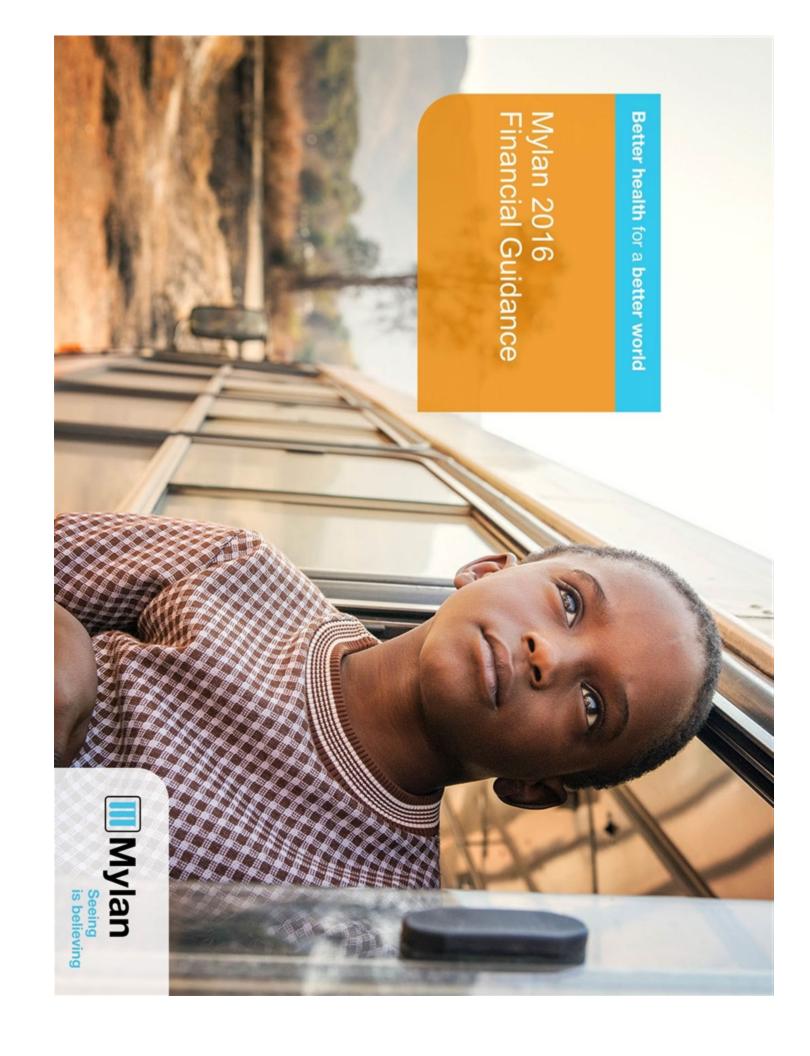
Mylan expects to retain ample financial flexibility for future opportunities

Assumes illustrative transaction close of end of Q3 2016.

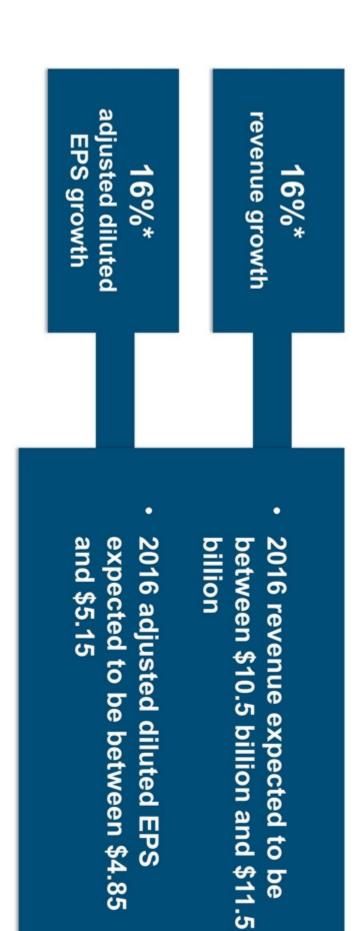
*Debt to LTM Adjusted EBITDA and net debt to LTM Adjusted EBITDA are non-GAAP financial measures. Please see the Appendix for a reconciliation of such non-GAAP financial measures to the most directly comparable GAAP financial measures.

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2016 Financial Guidance



^{*}Year-over-year growth is based off of the midpoint of 2016 guidance ranges. Note that 2016 guidance ranges includes Meda for one quarter. Adjusted diluted EPS is a non-GAAP financial measure. Please see the Appendix for a reconciliation of such non-GAAP financial measure to the most directly comparable GAAP financial measure.



2016 Financial Guidance

bps bps bps bps	2016 Guidance s \$10,500-\$11,500 n* 55%-57%	R&D as % of 6%-7% (40)	SG&A as % of 19%-21% (20)	EBITDA* \$3,500-\$4,000 25	Net Earnings* \$2,525-\$2,725 23	Diluted EPS* \$4.85-\$5.15 169	Operating Cash \$2,400-\$2,600 13	Capital \$400-\$500 24	Effective Tax 15%-17% (100)	
	Y-o-Y Growth 16% +40 bps	(40) bps	(20) bps	25%	23%	16%	13%	24%	(100) bps	

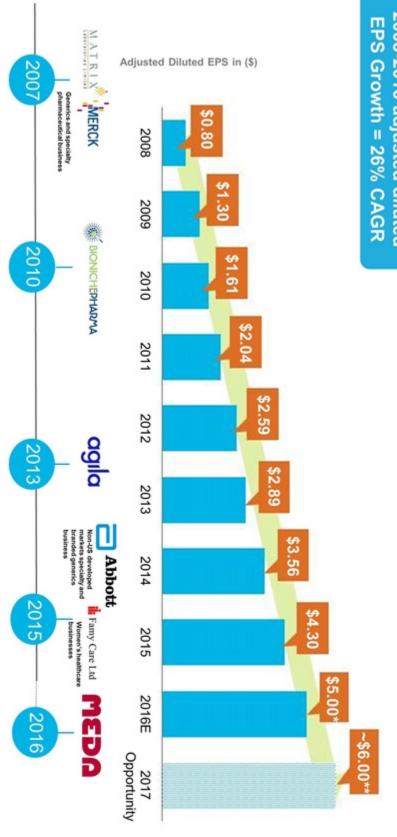
- Q1 adjusted gross margin expected to be below full year adjusted gross margin guidance range due mainly to American products previously anticipated seasonal factors in North America Europe and ROW as well as increased competition on North
- Development of adjusted gross margin consistent with 2015 when Q1 margin was more than 2% less than annual margin
- Q1 adjusted R&D expense materially above Q4 2015 due to ramp up of respiratory studies and timing of payments on biologics projects
- Q1 adjusted R&D expense significantly above full year guidance range for adjusted R&D expense
- FY 2016 guidance ranges for adjusted gross margin and adjusted R&D expense remain unchanged

As a result of the foregoing previously anticipated factors, and as stated on our Q4 2015 earnings call, "we expect the quarterly development of our EPS for 2016 to be similar to 2015 with Q1 being relatively flat to the prior year."

^{*}Adjusted metrics

Mylan's Proven Track Record

2008-2016 adjusted diluted EPS Growth = 26% CAGR



Adjusted diluted EPS is a non-GAAP financial measure. See Appendix for reconciliation of adjusted diluted EPS to the most directly comparable GAAP measure.



^{*}Midpoint of 2016 guidance range

^{**}Stated 2017 opportunity/2018 target; this is a long-term target only and does not represent company guidance

IIII NylanSeeing is believing

Impact of Shares Issued in EPD Transaction

average outstanding shares for the full year of 2015. The below table shows a quarterly reconciliation of adjusted diluted EPS (in millions, except per share amounts): and year-to-date). The issuance of shares to Abbott in the first quarter of 2015 impacted the average quarterly outstanding shares versus GAAP requires that EPS be calculated for each individual period based on average shares outstanding for the period (both quarter-to-date

497.4		509.8	514.0	521.9		443.8		Diluted share count
2,137.4	s	\$ 620.2	733.8	474.3 \$	69	309.1	S	Adjusted net earnings
4.30	\$ 0.04 \$	\$ 1.22	1.43	0.91 \$	69	0.70	s	Adjusted diluted EPS
December 31, 2015	Impact of Average Share Count	December 31, 2015	September 30, 2015	June 30, 2015	ĺ	March 31, 2015	I	
Year Ended			s Ended	Three Months Ended			ſ	



N.V. and adjusted diluted EPS for the quarter and year compared to the respective prior year period: Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan

(Unaudited; USD in millions, except per share amounts)	Three	Months Ende	Three Months Ended December 31,	-		Year Ended	Year Ended December 31,	
	2015		2014		2015	5	2	2014
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS \$	194.6 \$	0.38 \$	189.2 \$	0.47 \$	847.6 \$	\$ 1.70 \$	\$ 929.4 \$	\$ 2.34
Purchase accounting related amortization (primarily included in cost of sales) (a)	291.1		129.2		900.9		419.0	
Litigation settlements, net	(116.5)		0.7		(97.4)		47.9	
Interest expense, primarily amortization of convertible debt discount	5.7		11.9		45.6		46.0	
Non-cash accretion and fair value adjustments of contingent consideration liability	9.9		9.2		38.4		35.3	
Clean energy investments pre-tax loss (b)	24.9		22.5		93.2		78.9	
Financing related costs (included in other expense (income), net) (c)	71.2		33.3		112.0		33.3	
Acquisition related costs (primarily included in cost of sales and selling, general and administrative expense)	194.3		58.5		438.0		139.5	
Acquisition related customer incentive (included in third party net sales)	1		1		17.1		1	
Restructuring and other special items included in:								
Cost of sales	16.5		13.1		36.3		45.1	
Research and development expense	1.8		ı		20.3		17.9	
Selling, general and administrative expense	7.0		18.0		48.3		66.9	
Other income (expense), net	0.3		(7.2)		7.2		(10.9)	
Tax effect of the above items and other income tax related items (d)	(80.6)		(58.6)		(370.1)		(432.0)	
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS \$	620.2 \$	1.22 \$	419.8 \$	1.05 \$	2,137.4	\$ 4.30 \$	\$ 1,416.3	\$ 3.56
Weighted average diluted ordinary shares outstanding	509.8	1	400.6	1	497.4		398.0	'

- â Adjustment for purchase accounting related amortization expense for the three months and years ended December 31, 2015 and 2014 includes intangible asset impairment charges of \$31.3 million and \$27.7 million, respectively.
- 9 Adjustment represents exclusion of the pre-tax loss related to Mylan's clean energy investments, the activities of which qualify for income tax credits under Section 45 of the Internal Revenue Code of 1986, as amended (the "Code"). The amount is included in other expense (income), net in the Consolidated Statements of Operations.
- 0 Adjustment represents approximately \$71.2 million related to the termination of certain interest rate swaps and charges of approximately \$40.8 million related to the redemption of the Company's 7.875% Senior Notes due 2020 for the year ended December 31, 2015.
- <u>a</u> Adjustment for other income tax related items includes the exclusion from Adjusted Net Earnings of the tax benefit of approximately \$156 million related to the merger of the Company's wholly owned subsidiaries, Agila Specialties Private Limited and Onco Therapies Limited, into Mylan Laboratories Limited for the year ended December 31, 2014.

N.V. and adjusted diluted EPS for each of the four quarters of 2015 (in millions, except per share amounts): Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan

						-	Three Months End	nth:	Ended						
	March 31, 2015	34	2015		June 30, 2015	, ,	2015	ω	eptemb	er 3	September 30, 2015		December 31, 2015	31	1, 2015
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	\$ 56.6	69	0.13	S	167.8	69	0.32	69	428.6	S	0.83	69	194.6	69	0.38
Purchase accounting related amortization (primarily included in cost of sales) (a)	144.0				246.6				219.2				291.1		
Litigation settlements, net	17.7				(0.9)				2.3				(116.5)		
Interest expense, primarily amortization of convertible debt discount	12.2				16.2				11.5				5.7		
Non-cash accretion and fair value adjustments of contingent consideration liability	9.2				9.6				9.7				9.9		
Clean energy investments pre-tax loss (b)	22.5				21.7				24.1				24.9		
Financing related costs (included in other expense (income), net) (c)	1				I				40.8				71.2		
Acquisition related costs (primarily included in cost of sales and selling, general and administrative expense)	78.8				72.6				92.3				194.3		
Acquisition related customer incentive (included in third party net sales)	I				I				17.1				I		
Restructuring and other special items included in:															
Cost of sales	8.0				6.7				5.1				16.5		
Research and development expense	17.9				ĺ				0.6				1.8		
Selling, general and administrative expense	7.8				24.9				8.6				7.0		
Other income (expense), net	7.0				1.1				(1.2)				0.3		
Tax effect of the above items and other income tax related items	(72.6)				(92.0)				(124.9)				(80.6)		
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	\$ 309.1	S	0.70	S	474.3	69	0.91	8	733.8	S	1.43	69	620.2	S	1.22
Weighted average diluted ordinary shares outstanding	443.8			1	521.9			1	514.0			1	509.8		

- (a) Adjustment for purchase accounting related amortization expense for the three months ended December 31, 2015 includes intangible asset impairment charges of \$31.3 million.
- Ē Adjustment represents exclusion of the pre-tax loss related to Mylan's clean energy investments, the activities of which qualify for income tax credits under Section 45 of the Internal Revenue Code of 1986, as amended (the "Code"). The amount is included in other expense (income), net in the Consolidated Statements of
- 0 Adjustment represents approximately \$71.2 million related to the termination of certain interest rate swaps for the three months ended December 31, 2015 and charges of approximately \$40.8 million related to the redemption of the Company's 7.875% Senior Notes due 2020 for the three months ended September 30, 2015.

to the respective prior year period: Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. to EBITDA and adjusted EBITDA for the quarter and year compared

(Unaudited; USD in millions)		Three Mo	nths E	Months Ended		Year Ended	Ende	۵
		December 31,	ber 3	31,		December 31,	ber :	31,
		2015		2014		2015		2014
GAAP net earnings attributable to Mylan N.V.	69	194.6	69	189.2	69	847.6	8	929.4
Add adjustments:								
Net contribution attributable to the noncontrolling interest and equity method investments		27.6		27.2		105.2		95.1
Income taxes		23.7		81.9		67.7		41.4
Interest expense		70.9		82.0		339.4		333.2
Depreciation and amortization		340.7		168.5		1,032.1		566.6
EBITDA	69	657.5	69	548.8	69	2,392.0	69	1,965.7
Add / (deduct) adjustments:								
Share-based compensation expense		26.4		17.9		92.8		65.9
Litigation settlements, net		(116.5)		0.7		(97.4)		47.9
Restructuring & other special items		259.8		114.7		624.7		286.4
Adjusted EBITDA	s	827.2	S	682.1	69	3,012.1	S	2,365.9
Adjusted total revenues (e)	69	2,490.7	8	2,082.7	69	9,446.4	69	7,719.6
Adjusted EBITDA margin (f)		33.2%		32.8%		31.9%		30.6%

- <u>e</u> Refer to the non-GAAP reconciliations for reconciliation of adjusted total revenues to the most directly comparable GAAP financial measure for the year ended December 31, 2015. For the three months ended December 31, 2014 and the year ended December 31, 2014, GAAP total revenues was the same as the corresponding adjusted measure.
- Adjusted EBITDA margin is calculated as adjusted EBITDA divided by adjusted total revenues

3



Summary of Adjusted Total Revenues by Segment

(Unaudited; USD in millions)	Thre	e Month	Three Months Ended		Year	Year Ended	_	Three Mo	Three Months Ended	Year	Year Ended
		December 31,	r 31,		December 31,	ber 3		Percent	Percent Change	Percent	Percent Change
	2015		2014	ĺ	2015	N	2014	Actual	Constant Currency ⁽¹⁾	Actual	Constant Currency ⁽¹⁾
	8								9		
Generics (adjusted):											
Third party net sales											
North America	\$ 1,00	1,033.8 \$	1,000.6	69	3,895.6	69	3,361.2	3%	4%	16%	16%
Europe (adjusted) (2)	6	616.4	373.4		2,222.7		1,476.8	65%	77%	51%	67%
Rest of World	5	570.5	441.0		2,056.6		1,621.3	29%	39%	27%	38%
Adjusted total third party net sales (2)	2,2	2,220.7	1,815.0	İ	8,174.9		6,459.3	22%	27%	27%	33%
Other third party revenues		9.0	19.5		40.8		51.1				
Adjusted total third party revenues	2,2	2,229.7	1,834.5		8,215.7		6,510.4				
Intersegment sales		1.1	1.0		6.3		4.7				
Adjusted Generics total revenues	2,2	2,230.8	1,835.5		8,222.0		6,515.1				
Specialty:											
Third party net sales	2	254.1	242.7		1,204.8		1,187.2	5%	5%	1%	1%
Other third party revenues		6.9	5.5		25.9		22.0				
Total third party revenues	2	261.0	248.2		1,230.7		1,209.2				
Intersegment sales		5.1	1.7		10.9		9.0				
Specialty total revenues	2	266.1	249.9	l	1,241.6		1,218.2				
Elimination of intersegment sales		(6.2)	(2.7)		(17.2)		(13.7)				
Adjusted consolidated total revenues (2)	\$ 2,49	2,490.7 \$	2,082.7	8	9,446.4	69	7,719.6	20%	24%	22%	28%

- 3 The constant currency percent change is derived by translating third party net sales for the current period at prior year comparative
- 2 third party net sales, adjusted third party net sales and adjusted total revenues to the most directly comparable GAAP financial measures for the year ended December 31, 2015. For the three months ended December 31, 2015 and 2014 and the year ended December 31, 2014, GAAP third party net sales from Europe, GAAP Generics segment third party net sales, GAAP third party net Refer to the non-GAAP reconciliations for reconciliations of adjusted third party net sales from Europe, Generics segment adjusted sales and GAAP total revenues were the same as the corresponding adjusted measures.



(Unaudited; USD in millions)	Three Months Ended December 31.	ee Months En December 31.	Ended		Year Ended	Ende	31 6
	2015		2014		2015		2014
GAAP third party net sales from Europe	\$ 616.4	S	373.4	S	\$ 2,205.6	S	\$ 1,476.8
Add:							
Acquisition related customer incentive	1		1		17.1		1
Adjusted third party net sales from Europe	\$ 616.4	S	373.4	S	2,222.7	S	1,476.8
		i					
GAAP Generics segment third party net sales	\$ 2,220.7	s	1,815.1	S	8,157.8	S	6,459.3
Add:							
Acquisition related customer incentive	I		I		17.1		Ι
Adjusted Generics segment third party net sales	\$ 2,220.7	s	1,815.1	S	8,174.9	S	6,459.3
		ĺ					
GAAP third party net sales	\$ 2,474.8	s	2,057.7	S	9,362.6	S	7,646.5
Add:							
Acquisition related customer incentive	1		Ι		17.1		1
Adjusted third party net sales	\$ 2,474.8	s	2,057.7	S	9,379.7	S	7,646.5
GAAP total revenues	\$ 2,490.7	s	2,082.7	S	9,429.3	S	7,719.6
Add:							
Acquisition related customer incentive	1		ı		17.1		1
Adjusted total revenues	\$ 2,490.7	s	2.082.7	S	9 446 4	0	-



(Unaudited; USD in millions)	Thre	Three Months Ended	ths En	ded		Year Ended	Ende	Б
	_	December 31,	ber 31			December 31,	ber	31,
	2015	S	20	2014		2015		2014
GAAP cost of sales	\$ 1,428.1	١	\$ 1.	1,113.7	S	5,213.2	8	4,191.6
Deduct:								
Purchase accounting related amortization	(28	(287.2)	~	(125.4)		(885.5)		(403.6)
Acquisition related costs	(3	(34.8)		(15.9)		(98.5)		(68.6)
Restructuring & other special items	2	(16.5)		(13.1)		(36.3)		(45.1)
Adjusted cost of sales	\$ 1,089.6	. !	S	959.3	S	4,192.9	S	3,674.3
Adjusted gross profit (a)	\$ 1,401.1		\$ 1,	1,123.4	S	5,253.5	S	4,045.3
Adjusted gross margin (a)		56%		54%		56%		52%
GAAP R&D	\$ 15	159.0	S	150.2	S	671.9	S	581.8
Deduct:								
Acquisition related costs	_	(0.9)		(2.6)		(2.1)		(2.7)
Restructuring & other special items		(1.8)		1		(20.3)		(17.9)
Adjusted R&D	\$ 15	156.3	S	147.6	S	649.5	S	561.2
Adjusted R&D as % of adjusted total revenues	3200	6.3%		7.1%		6.9%		7.3%
GAAP SG&A	\$ 59	596.2	8	425.6	s	2,180.7	s	1,625.7
Deduct:								
Acquisition related costs	(9	(91.0)		(37.9)		(227.4)		(65.9)
Restructuring & other special items		(7.0)		(18.0)		(48.3)		(66.9)
Adjusted SG&A	\$ 49	498.2	S	369.7	S	1,905.0	S	1,492.9
Adjusted SG&A as % of adjusted total revenues	2	20.0%		17.7%		20.2%		19.3%

⁽a) Adjusted gross profit is calculated as adjusted total revenues less adjusted cost of sales. Adjusted gross margin is calculated as adjusted gross profit divided by adjusted total revenues. GAAP gross profit is calculated as GAAP total revenues less GAAP cost of sales. GAAP gross margin is calculated as GAAP gross profit divided by GAAP total revenues.



(Unaudited; USD in millions)	_	Three Months Ended	nths E	nded		Year Ended	Ende	ğ
	l	December 31,	ber 3	,*	l	December 31,	ber	31,
		2015		2014		2015		2014
GAAP pre-tax income	69	218.3	69	272.4	69	915.4	69	974.5
Pre-tax loss related to the clean energy investments		24.9		22.5		93.2		78.9
Purchase accounting related amortization, including product and IPR&D asset impairments		291.1		129.2		900.9		419.0
Litigation settlements, net		(116.5)		0.7		(97.4)		47.9
Financing-related costs		71.2		33.3		112.0		33.3
Acquisition related costs (primarily included in selling, general and administrative expense)		194.3		58.5		438.0		139.5
Acquisition related customer incentive (included in third party net sales)		I		I		17.1		I
Interest expense, primarily accretion of contingent consideration and amortization of convertible debt discount		15.6		21.1		84.0		81.3
Restructuring and other special items		25.6		23.9		112.1		119.0
Adjusted pre-tax income	69	724.5	69	561.6	69	2,575.3	69	1,893.4
GAAP income tax expense (benefit)	69	23.7	69	81.9	69	67.7	69	41.4
Tax effect of adjustments to pre-tax income and other income tax related items		(80.6)		(58.6)		(370.1)		(432.0)
Adjusted income tax expense	69	104.3	69	140.5	69	437.8	69	473.4
Adjusted effective tax rate	П	14%	Ш	25%	Ш	17%	Ш	25%
GAAP net cash provided by operating activities	69	651	69	127	69	2,008	69	1,015
(Deduct) / Add:								
(Receipt) / payment of litigation settlements		(113)		42		(113)		96
Financing Fees		1		24		137		24
Acquisition related costs		70		_		191		64
R&D expense		I		1		12		21
Income tax items		(7)		(13)		(22)		(13)
Other		_		ı		4		w
Adjusted cash provided by operating activities	69	602	69	181	69	2,217	69	1,210
(Deduct) / Add:								
Capital expenditures		(156)		(105)		(363)		(325)
Proceeds from sale of property, plant and equipment	l	ı		ı		ı		9
Adjusted free cash flow	69	446	69	76	69	1,854	69	894

Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS for the years ended December 31, 2013, 2012 and 2011 (in millions, except per share amounts):

				Year Ended December 31,	Decemi	oer 31,			
(Unaudited; in millions, except per share amounts)		2013			2012			2011	
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	\$ 624	4 \$	1.58 \$		641 \$	1.52	S	537 \$	1.22
Purchase accounting related amortization (primarily included in cost of sales) (a)	371	1		391				365	
Litigation settlements, net	(1	(10)		(3)	_			49	
Interest expense, primarily amortization of convertible debt discount	ω	38		36				49	
Non-cash accretion and fair value adjustments of contingent consideration liability	ω	35		39				l	
Clean energy investments pre-tax loss (b)	2	22		17				I	
Financing related costs (included in other expense (income), net)	7	73		ı				I	
Acquisition related costs (primarily included in cost of sales and selling, general and administrative expense)	Ch Ch	50		I				2	
Restructuring and other special items included in:									
Cost of sales	4	49		66				8	
Research and development expense	cn	52		12				4	
Selling, general and administrative expense	7	71		105				45	
Other income (expense), net	N	25		(3)	_			I	
Tax effect of the above items and other income tax related items	(260)	Ö		(216)				(198)	
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	\$ 1,140	s	2.89 \$	1,087	S	2.59	S	893 \$	2.04
Weighted average diluted common shares outstanding	395	5	e e	420				439	

- (a) Adjustment for purchase accounting related amortization expense for the years ended December 31, 2013, 2012, and 2011 include intangible asset impairment charges of approximately \$18 million, \$42 million and \$16 million, respectively.
- 9 Adjustment represents exclusion of the pre-tax loss related to Mylan's clean energy investments, the activities of which qualify for income tax credits under section 45 of the U.S. Internal Revenue Code. The amount is included in other expense (income), net in the Consolidated Statements of Operations.



N.V. and adjusted diluted EPS for the years ended December 31, 2010, 2009 and 2008 (in millions, except per share amounts): Below is a reconciliation of GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS to adjusted net earnings attributable to Mylan

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				_	Year E	nded	Dece	ar Ended December 31,				
(Unaudited; in millions, except per share amounts)		2010	ō			2	2009			2008	~	
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	S	224	S	0.68	8	94	94 \$	0.30 \$	S	(335) \$		(1.10)
Purchase accounting related amortization (primarily included in cost of sales)		309				283				489		
Goodwill impairment charges		1				1				385		
Bystolic revenue		1				ı				(468)		
Litigation settlements, net		127				226				17		
Interest expense, primarily amortization of convertible debt discount		60				43				30		
Financing related costs (included in other expense (income), net)		37				1				1		
Acceleration of deferred revenue		ĺ				(29)				I		
Non-controlling interest		I				9				1		
Restructuring and other special items included in:												
Cost of sales		7				33				53		
Research and development expense		10				22				14		
Selling, general and administrative expense		63				49				89		
Other income (expense), net		_				(13)				_		
Tax effect of the above items and other income tax related items		(253)				(273)				(31)		
Preferred dividend (c)		122				139				ı		
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	S	707	S	1.61	S	583	S	1.30	S	244	0,	0.80
Weighted average diluted common shares outstanding (c)		438				450				304		

⁰ conversion of the Company's preferred stock into shares of common stock, based on an average share price, and excludes the preferred dividend from the calculation. common stock on November 15, 2010. Adjusted diluted EPS for the period ended December 31, 2009 was calculated under the "if-converted method" which assumes Adjusted diluted EPS for the year ended December 31, 2010, includes the full effect of the conversion of the company's preferred stock into 125.2 million shares of as the "if-converted method" is more dilutive.



Reconciliation of 2016 Forecasted Guidance

stated in millions, except for earnings per share data. upon future events and valuations that have not yet occurred or been performed. The unaudited forecasted amounts presented below are numerous factors that we currently cannot ascertain with sufficient certainty or are presently unknown. These GAAP charges are dependent impairments and restructuring programs that would be excluded from the adjusted results are possible, but their amounts are dependent on amounts for 2016, as presented in the reconciliation below. Other GAAP charges, including those related to potential litigation, asset adjusted cash provided by operating activities for the twelve months ending December 31, 2016. Mylan expects certain known GAAP The reconciliations below are based on management's estimate of adjusted net earnings and adjusted diluted EPS, adjusted EBITDA and

accessible and cannot be estimated without unreasonable effort. their most directly comparable GAAP measures because the comparable GAAP financial measures on a forward-looking basis is not not reconciled its 2016 earnings guidance for adjusted gross margin, adjusted R&D, adjusted SG&A and the adjusted effective tax rate to GAAP net income, without application of such differences to specific U.S. GAAP income statement line items. As such, the Company has process is then supplemented by adjusting net income for known differences between the Company's budgeted adjusted net income and The Company's annual budgeting process, which is the basis for its 2016 earnings guidance, is performed on an adjusted basis. That

Reconciliation of Forecasted GAAP Net Earnings and GAAP Diluted EPS to Adjusted Net Earnings and Adjusted Diluted EPS

		Twelve	Month	Twelve Months Ended December 31, 2016	d Dec	ember	31, 20	16
		Lower	ver			_	Upper	
GAAP net earnings attributable to Mylan N.V. and GAAP diluted EPS	8	1,235	S	2.38	S	1,290 \$	S	2.43
Purchase accounting related amortization		1,000				1,050		
Interest expense, primarily amortization of convertible debt discount		60				70		
Pre-tax loss of clean energy investments		90				100		
R&D milestone payments		100				125		
Restructuring, acquisition and other special items		270				375		
Tax effect of the above items and other income tax related items		(230)				(285)		
Adjusted net earnings attributable to Mylan N.V. and adjusted diluted EPS	69	2,525	S	4.85	8	2,725	8	5.15



Reconciliation of 2016 Forecasted Guidance

Reconciliation of forecasted net earnings to adjusted EBITDA

welve Months 31,	Ended Decen 2016	nber
Lower	Upper	
1,235	S	,290
95		125
130		235
390		450
1,200	1.	1,300
3,050	S	3,400
80		100
100		125
270		375
3,500	\$ 4,	,000
	Weive Months 31, Lower 1,235 130 390 1,200 3,050 80 100 270 3,500	95 1,2016 100 31, 2016 Upper 130 95 130 390 390 100 100 100 270 \$ 4

Reconciliation of forecasted cash provided by operating activities to adjusted cash provided by operating activities

\$ 2,600	2,400	S	Adjusted cash provided by operating activities
125	100		R&D milestone payments
225	145		Acquisition and financing related costs
			Add:
\$ 2,250	2,155	60	GAAP cash provided by operating activities
Upper	Lower		
s Ended December , 2016	velve Months I	7	



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